

**MOTRAN Alliance, Inc.**

Financial Report  
September 30, 2025



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## **Independent Auditor's Report**

To the Board of Directors of  
MOTRAN Alliance, Inc.  
Midland, Texas

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the accompanying financial statements of MOTRAN Alliance, Inc. ("the Organization") (a nonprofit organization), which comprise the statements of assets, liabilities, and net assets – modified cash basis as of September 30, 2025, and 2024, and the related statements of revenues, expenses, and changes in net assets – modified cash basis for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the assets, liabilities, and net assets of the Organization, as of September 30, 2025, and 2024, and its revenues, expenses and changes in net assets for the years then ended in accordance with the modified cash basis of accounting as described in Note 2.

#### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Emphasis of Matter — Basis of Accounting***

We draw attention to Note 2 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting as described in Note 2; and for determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Midland, Texas  
January 21, 2026

# **Financial Statements**

# MOTRAN Alliance, Inc.

## Statements of Assets, Liabilities, and Net Assets – Modified Cash Basis September 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents		
Cash	\$ 514,702	\$ 486,691
Cash - restricted	5,211	13,065
	<u>519,913</u>	<u>499,756</u>
<b>TOTAL ASSETS</b>	<u>\$ 519,913</u>	<u>\$ 499,756</u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>	\$ -	\$ -
<b>NET ASSETS</b>		
Net assets with donor restrictions	5,211	13,065
Net assets without donor restrictions	514,702	486,691
	<u>519,913</u>	<u>499,756</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<u>\$ 519,913</u>	<u>\$ 499,756</u>

The Notes to Financial Statements are an integral part of these statements.

## MOTRAN Alliance, Inc.

### Statements of Revenues, Expenses, and Changes in Net Assets – Modified Cash Basis Years Ended September 30, 2025 and 2024

	<b>2025</b>	<b>2024</b>
<b>CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS</b>		
Revenue and other support		
Founding Members dues	\$ 20,000	\$ 20,000
Members dues	72,583	80,000
Interest	11,480	12,107
County grant	15,000	15,000
Permian Basin Coalition	-	50,000
Total revenue and other support without donor restrictions	119,063	177,107
Net assets released from restriction	292,854	274,309
Total revenue and other support without donor restrictions	411,917	451,416
<b>EXPENSES</b>		
Program services		
Salaries and benefits	210,350	198,000
Rent and utilities	9,550	8,400
Marketing and postage	28,000	27,500
Supplies	5,000	2,900
Contracted and professional services	23,000	22,000
Meetings and events	23,000	26,000
Travel	9,055	12,000
Management and general	51,106	42,356
Fundraising	24,845	25,100
Total expenses	383,906	364,256
Change in net assets without donor restrictions	28,011	87,160
<b>CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS</b>		
Contributions and support	285,000	285,000
Net assets released from restriction	(292,854)	(274,309)
Change in net assets with donor restrictions	(7,854)	10,691
Change in net assets	20,157	97,851
<b>NET ASSETS, beginning of year</b>	499,756	401,905
<b>NET ASSETS, end of year</b>	\$ 519,913	\$ 499,756

The Notes to Financial Statements are an integral part of these statements.

# **MOTRAN Alliance, Inc.**

## Notes to Financial Statements

### **Note 1. The Organization and Nature of Operations**

MOTRAN Alliance, Inc. (the Organization or MOTRAN) is a nonprofit community service organization which has been instrumental in the development of the La Entrada Al Pacifico Trade Corridor. MOTRAN is an active participant in the Task Force on Texas' Energy Sector Roadway Needs (the Task Force), formed in March 2012, to find ways to address the impact on the State of Texas' transportation infrastructure from the increased energy exploration and production activities in Texas. The Task Force is comprised of representatives from state agencies, local governments and the energy industry. Backed by this research, MOTRAN works to obtain additional funding needed for major expansion and repairs to the transportation infrastructures in the Permian Basin. MOTRAN has also developed the Drive Smart Campaign which is aimed at increasing driver awareness and empowering drivers to significantly reduce their chances of being in an accident. MOTRAN was incorporated under the laws of the State of Texas.

### **Note 2. Summary of Significant Accounting Policies**

#### **Basis of Accounting**

The accounting records and the financial statements of the Organization have been prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than generally accepted accounting principles. Accordingly, revenue is recorded when received rather than when earned and expenses are recorded when paid rather than when the obligation is incurred.

Net assets with donor restrictions represent donations from the Midland Development Corporation (the MDC) and the Odessa Development Corporation (the ODC) to be used as provided in the Economic Development Program Contracts between the MDC and MOTRAN and the ODC and MOTRAN. Net assets without donor restrictions are those net assets used for the general operating activities of the Organization.

#### **Cash and Cash Equivalents**

The Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents. Cash and cash equivalents consist of cash in the bank and money market funds.

#### **Financial Statement Presentation**

Financial Statement Presentation follows the recommendations of the Financial Accounting Standards Board (FASB) in Accounting Standards Codification (ASC) 958, Financial Statements of Not-for-Profit organizations under ASC 958, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets with donor restrictions and net assets without donor restrictions.

#### **Support and Revenue**

The Organization reports contributions with donor-imposed restrictions as net assets with donor restrictions; however, donor-imposed restrictions whose restrictions are met in the same fiscal year are reported as net assets without donor restrictions. When a restriction expires, that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of revenues, expenses, and changes in net assets as net assets without donor restrictions.

# MOTRAN Alliance, Inc.

## Notes to Financial Statements

Contributions from economic development programs with the ODC and the MDC provide a large portion of the revenues for the Organization. In accordance with terms of the ODC and the MDC contracts, the ODC and the MDC made contractual payments totaling \$285,000 during both fiscal years ended September 30, 2025 and 2024, and are included as donor restricted and support on the statements of revenues, expenses and changes in net assets – modified cash basis. The Organization also receives membership dues without donor restrictions from founding members, corporate members and individual members.

### **Functional Allocation of Expenses**

The Organization's costs of providing the various programs and supporting services are allocated across three separate functions.

*Program Expense:* Program expenses are generated in the pursuit of the mission of the Organization. The MOTRAN EDC program represents contractual funds that are spent to help advance and increase critical infrastructure necessary for continued economic development for the Midland-Odessa area. The Permian Basin Coalition is a regional effort to advance and increase infrastructure for the entire Permian Basin Region. The I-14/I-27 Initiative seeks to bring the I-14/I-27 Interstate to the Permian Basin Region.

*Management and general:* Management and general expenses are generated through salaries for staff, rent and utilities, marketing and postage, supplies, and other administrative costs that are not directly or indirectly allocable to programs.

*Fundraising:* When necessary, the Organization holds events and promotional activities to raise awareness around the Organization and its mission. Fundraising expenses are comprised mainly of salaries and benefits and meetings expense.

### **Subsequent Events**

The Organization has evaluated all events or transactions that occurred after September 30, 2025 through January 21, 2026, the date these financial statements were available to be issued.

### **Note 3. Liquidity**

As a not-for profit organization, the Organization receives significant funding in the form of contributions that are restricted for a certain amount of time and/or for a particular manner, respectively. The Organization must maintain sufficient resources to meet those responsibilities to the contributors. Thus, financial assets may be available for general expenditures within a year. As part of managing the financial assets, the Organization ensure these become available when obligations are due.

# MOTRAN Alliance, Inc.

## Notes to Financial Statements

The following reflects the Organization’s financial assets as of the statements of assets, liabilities, and net assets’ date, including amounts not available within one year of the statement of assets, liabilities, and net assets – modified cash basis date. Amounts not available include imposed restricted amounts.

	2025	2024
Cash and cash equivalents	\$ 519,913	\$ 499,756
Total financial assets, year end	519,913	499,756
Less restrictions		
Cash restricted in use	(5,211)	(13,065)
Total financial assets not available to be used within one year	(5,211)	(13,065)
Total financial assets available to meet general expenditures within one year	\$ 514,702	\$ 486,691

### Note 4. Concentration of Credit Risk

The Organization’s financial instruments that are subject to concentrations of credit risk consist primarily of cash and cash equivalents. In the normal course of operations, the Organization maintains cash balances on deposit, which at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts and management believes the Organization is not exposed to any significant credit risk on cash and cash equivalents and certificates of deposit.

MOTRAN is supported by contributions from the MDC and the ODC, which accounted for approximately 71 percent and 62 percent of total revenue with and without donor restrictions for the fiscal years ended September 30, 2025 and 2024, respectively.

### Note 5. Net Asset Restrictions

As discussed in Note 2, MOTRAN receives significant revenue from the ODC and the MDC. Upon receipt, contributions are deposited into restricted bank accounts, one for the ODC and one for the MDC, and recorded as revenue. As approved expenses are incurred, cash is moved from the restricted accounts to the unrestricted money market account. MOTRAN is obligated to reimburse the ODC and the MDC any funds not spent by year-end. The refund balance is shown at year-end as a net asset with donor restriction and then is expensed in the following year when the reimbursement is made.

As of September 30, 2025, the refund balance to be returned in fiscal year 2026 totaled to \$5,211 and net assets with donor restrictions totaled \$5,211. The net assets with donor restrictions as of September 30, 2024, totaling \$13,065 were refunded in fiscal year 2025 and recorded as general and administrative expenses on the statement of revenues, expenses and changes in net assets – modified cash basis.

# **MOTRAN Alliance, Inc.**

## Notes to Financial Statements

### **Note 6. Income Taxes**

The Internal Revenue Service (IRS) has determined that the Organization is exempt from federal income taxes under Section 501(c)(6) of the Internal Revenue Code of 1986, as amended. There was no unrelated business income during the years ended September 30, 2025 and 2024.

In accordance with current guidance related to accounting for uncertainties in income taxes, the Organization is required to recognize in its financial statements the financial effects of a tax position if that position is more likely than not of being sustained upon examination, including resolution of any appeals or litigation processes, based upon the technical merits of the tax position.

Tax positions taken related to the Organization's tax exempt status, unrelated business activities taxable income and deductibility of expenses and other miscellaneous tax positions have been reviewed, and management is of the opinion that material positions taken would more likely than not be sustained by examination. If the Organization has an unrecognized uncertain tax position it will be recorded when the amount is paid in accordance with the entity's modified cash basis of accounting.

### **Note 7. Commitments and Contingencies**

#### **Economic Development Program Contracts**

Annually, MOTRAN enters into economic development program contracts with the ODC and the MDC to provide economic development services on behalf of the ODC and the MDC. Under the terms of the contracts, MOTRAN receives and spends funds in accordance with a budget approved by the parties. Any unused funds at the termination of the contracts, September 30, 2025 and 2024, are to be returned to the ODC and the MDC. The contracts contain certain property rights provisions that require certain property acquired with ODC or MDC funds to be vested in the ODC or the MDC and or jointly vested in ODC and MOTRAN or the MDC and MOTRAN, as appropriate.

#### **Office Lease**

The Organization has a month-to-month lease with a quasi-state agency for the use of office space in the agency's building. Lease expense amounted to \$10,620 and \$7,965 for the years ended September 30, 2025 and 2024, respectively.

### **Note 8. Expense by Function**

Expense have allocated among program and management and general classifications on the basis of estimates made by management. The expenses of the Organization, as listed in the statement of activities, are to be categorized by function in accordance with FASB 958-758-20.

# MOTRAN Alliance, Inc.

## Notes to Financial Statements

The Organization's total expenses for the year ended September 30, 2025, consist of the following:

	Program Expense			Supporting Expense			Total Program and Supporting Services	
	MOTRAN EDC Functions	Permian Basin Coalition	Total Program Services	Management and General	Fundraising	Total Supporting Services		
		I-14/I-27						
Salaries and benefits	\$ 180,000	\$ 5,350	\$ 25,000	\$ 210,350	\$ 25,000	\$ 20,000	\$ 45,000	\$ 255,350
Rent and utilities	8,500	-	1,050	9,550	3,000	1,000	4,000	13,550
Insurance	-	-	-	-	1,350	-	1,350	1,350
Marketing and postage	24,000	-	4,000	28,000	1,241	1,000	2,241	30,241
Supplies and program expenses	3,500	-	1,500	5,000	14,165	1,585	15,750	20,750
Contracted and professional services	13,000	-	10,000	23,000	1,350	-	1,350	24,350
Meetings and events	13,000	5,000	5,000	23,000	5,000	1,260	6,260	29,260
Travel	9,055	-	-	9,055	-	-	-	9,055
	<u>\$ 251,055</u>	<u>\$ 10,350</u>	<u>\$ 46,550</u>	<u>\$ 307,955</u>	<u>\$ 51,106</u>	<u>\$ 24,845</u>	<u>\$ 75,951</u>	<u>\$ 383,906</u>

The Organization's total expenses for the year ended September 30, 2024 consist of the following:

	Program Expense			Supporting Expense			Total Program and Supporting Services	
	MOTRAN EDC Functions	Permian Basin Coalition	Total Program Services	Management and General	Fundraising	Total Supporting Services		
		I-14/I-27						
Salaries and benefits	\$ 175,000	\$ 8,000	\$ 15,000	\$ 198,000	\$ 25,000	\$ 20,000	\$ 45,000	\$ 243,000
Rent and utilities	8,400	-	-	8,400	2,200	1,000	3,200	11,600
Insurance	-	-	-	-	3,800	-	3,800	3,800
Marketing and postage	20,000	2,000	5,500	27,500	2,456	1,500	3,956	31,456
Supplies	2,900	-	-	2,900	1,000	1,000	2,000	4,900
Contracted and professional services	12,000	-	10,000	22,000	1,400	-	1,400	23,400
Meetings and events	11,000	5,000	10,000	26,000	4,500	1,000	5,500	31,500
Travel	12,000	-	-	12,000	2,000	600	2,600	14,600
	<u>\$ 241,300</u>	<u>\$ 15,000</u>	<u>\$ 40,500</u>	<u>\$ 296,800</u>	<u>\$ 42,356</u>	<u>\$ 25,100</u>	<u>\$ 67,456</u>	<u>\$ 364,256</u>